# THE 解褛 TIMES <br> $\qquad$ 

## Gadaffi HQ engulfed in heavy gunfire




How Norman St John-Stevas finds himself cast as this
century's answer to century s answ
journalist and constitutionalist

- More and more The Tmes' unique in share-price competition as Porttolio Gold. There is a daily prize of prize of 88,000 . You will need the to play the game. been receiving supplies throughout last week, and copies of the Magazine contain a gold card. If you have any dificulty obtaining one apply appear on page 3 apply appear ors shared yesterday's
84,000 pize - details page 3 . 24; rules ahd





Public opinion
against
Reagan $\frac{8}{5}$ Ame
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Th

Thatcher shows strong management support in prisons dispute

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| - branch of the Society of Civil tion would be prepared to the 12 per cent populauion in- |  |  |
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| Her husband, Mr Ronald the Attorney General. said The second was that pro- |  |  |
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|  |  | Judgement was reserved. |



## Shots fired as Guinness siege ends



Computer secrets 'were left on display'






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## ing murder


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## Get 30\% off your

 holiday car abroad with Avis. (Amad a free guide.)

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## Striking printers offered $£ 15 \mathrm{~m}$ deal

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## Little confidence

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## Deaths from whooping cough may be six times higher than thought




SURPLUS OF £20,000+

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## Now, more than ever, it pays to repay your mortgage the Norwich Way. <br> higher returns; it is our past performance that

Just think of it For only a few pennies more han a convenvional repayment mortgage. you
could be looking forward to having paid for your home - and enjoying $5.20,000+$ to spend y you wish.
Alternatively, if $y$ ou had caken our a 35 year
policy 20 years ago and were to cash it in this year, it could repay your morgage in full. Compare this with the conventional left to repay - and at the end of it all, no tax-free umpsum.
WHP SUM. Norwich Union's a6 billion investme porfolio is managed with flair and care o produce generous bonuses that once fyourpolicy.
Don't be misled by high terminal bonuses
GROWTH AND SECURTY
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Elexibiliry And real peace of mind Flexibilitif, because the Plan is transferbome ir is a simple nuater to nake out in additional policy.

Peace of mind, because morgage pro cuon is buik into the Plan. Should you die

With the incerest rates differential on endowment mongages abolished. and intere Norvich Union is the ume to inver in the Plan.

CHECK WTTH THE EXPERTS Do go and see your bank. building socie or insumance broker. If you are already repaying mongage through the conventional method anwich Union Plan - and in could pay handsome dividends in the long run.

Ere sure uat your tinancial adviser will agree that by an extremely hard to beat

## PARLIAMENT APRIL 16198 Libyan crisis <br> Russia told <br> - Heath critical <br> Terrorism cannot be tolerated or sidestepped - Thatcher



US action more likely to provoke terrorism



## Action will

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## Case for review of competition policy




Dartington to close after scandals and bad publicity



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## The debriefing <br> Pentagon says British－based bombers vital



## The riddle <br> American shot on way from Sudan embassy

$\therefore$ Liby

## The aftermath

## Libyan nerve－centre destroyed

 Britain joins US on the
hit list

## Ministers to seek European solution

# You 

 must accept the Argyll Offer by 3pm，tomorrow．

Kohl accuses Libya of
Berlin disco bombing


[^0]
Chancellor Kobl told the Findications＂Lhat Colo
 bility in the verronis bomb
attrack on a West Berlin disco－ theyue 12 days ago． He ssid intelligence sources，
whies he did oor identify Ecroing Presideon Reagn＇s
broadcast on Monday Her
Kohl said the Libyan Groadcast on Monday．
Kohl said the Libyan PCO
Burcau Burceau in East ．Rerlin bad anted anti－American action
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On April 6．at 1.30 am bureau reported that whe ac－ Herr Kohl said hhat Liviya，
uooder．Colunel Gadaff yad become a cenve of inierna－ become a cenre
tional terrorism．

The Argyll Offer values Distillers＇shares

## How to accept the Argyll Offer．

1．Sudy the easy－to－follow instructions on your Acceptance Form and fill it in．If you do not have an Acceptance Form or are in any
doubt as to the procedure for acceprance， doubt as to the procedure for acceptance， Edinburgh on（031） 5567761 or（ 031 ） 558 i 252.
2．Return your Acceptance Form together with your share cerificate（s）and／or other document（s）of itle to The Royal Bank of Scotland plc，Registrar＇s Department，PO Box 86， 34 Fettes Row，Edinburgh EH3 6UU Department， 16 Old Broad Sirees，Lond EC2N 1DL as soon as possible In an the form must arive no later than 3 ever the form must arrive no later than 3 pm on

3．If you have accepred the Guinness Offer and now wish to withdraw，complete and return your withdrawal form．Again this must on Friday，April 18th，1986．Should you require assistance call the Argyll Helpline for advice．
4．Remember．Your Acceptance Form must arrive no later than 3pm on Friday，April 18th





## Reagan's front man in the shadows



## How paradise was taped

## A far cry from Longbridge





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Drop into the kitchen of the woman who put the Sparks and Marks in Marks \& Spencer cookery.
Get the needle with Body Map's exclusive knitting pattern And find out where the famous shop for what and why.






समpm A post mortem from the Commander-in-Chief



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## STEWART FFRPRAR

 A faxcinating and disarrtingexploration of sexual idenity
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## CRHPRITE





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## THE IMPORTANCE OF PEAKS



## TO PAY OR NOT TO PAY？

Threeds in Zurit时im：

## LETTERS TO THE EDITOR

Implications of Libya bombing Sport，TV and

There is in practice no way
in wbich it would be possible

Perhaps more than any othe
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 insurance may actually raise ered．The suggestioo can be
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accident repairs to cars or even for medicine covered by insur－ is by its nature，susceptible
neitither to pionof oor disproof ing of companies and policies
offering cover for ransom is of more persuasive tind

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## HERR HONECKER＇S HO

ecooomic performance io tue and orthodoxy is East
Eastern Europe．
More laudahly still，in So－Germaoy ship with Wecial relation－ More laudahly still，in So－
Miet eyes it has done this while preserving largely intact the
basic．structures of a cen－
tralized command economy． Most West German observery will be watching the congress
above all to see wiether $M$ above anl to see wbether Mre
Gorbachov fioally gives the
green light for Erich

## East．Germany＇s Socialist tinity Party is as close as we ate ever likely to get to the afe ever likely to get to the kind of military disisinge and tọalitarism whicb Lenin envisaged for a ruling Com－ niunist party Indeed in somee uxays in is closer to that ideal

 than the Communist Party ofthe Soviet Unioo－more eninist than the Leninists．
fpr a Soviet leader like jaces so Much stress，wo the
iocalled＂Leoist rere is much to be praised S．The only thiog the East
Terman Party lacks is the jerman pary lis tille，the
orret name．lta oirrect name．lts title，the
\＃cialist Unity Party of Ger－
pany．is an anachronism malgamatioo of the Social Communist Party in the So ：et－occupied parts of Ger－ giny and Berilo in
Oincidentally，the 40th nniversary of that unequal arly congress，wich Fass Berlin today．
The year＇s regular quinquien dit tis year＇s regular quinquen－ Ongresses，it wis
耳ished hy the preseoce of the
Hiver party leader．Mr Soviet party leader．
Sorbachov＇s presence may be arken，in the first place，as a
ribute to East Cermany＇s
 Mr Gorbachov himself has
tublicly
praised
East publicly praised East
iermany＇s instial
＂combines＂，an organisational device which is generally held
to have brought greater ef io bave broughu greater ef
ficiency withoucing
hureaucratic control to any－ thimg like ihe degree that such the genuinely refo
omy of Hungary． It would be an over－
simplification io sugest that
East Germany is a＂model＂for East Germaty is a＂mode for
Mr ．Gorbachov＇s Soviet
Union．Solutions which work in a small homogenous central essarily work in a huge
heterogenous Eurasian em－ pire．But Mr Gorbachov has
very direct reasons for satisfac－ tion with Eeast Germany＇s
performance． The East German army
plays an ever larger and more plays an ever larger and more
imporant part in whe Warsaw
Pact，while never for one Pact，whire neve question
moment caling into it？）the
（how culd
overwhelming，presence of overwhelming presence of
400．000 Soviet tropps Io
short，is hard to imagine a
more satisfactory front－lioe． more satisfactory frontlioe
garrisoo saate for Moscow．
The one exception in this
． to stop the payment of ransom
to recover a kidnapped mem－ ber of a family if their nearest．
and dearest relation is mined to pay it and has the neans．It is，of course，right
not to pay，and right to act ndier the guidance of the conceivable that public opin－
ion would support a
prosecutioo in such circum－ What is clear，however，is
hat there is in this matter a that there is in this matter a
guestio for the insurance
industry itself The Lloyds syadiciates dealing io this busi－
ness have stressed that their policies are strictly for
reimbursement after the event， and liat there is oo questioo of
paying a raosom as such or of paying a raosom as such，or of
dealing directly with kidnap－
pers．It is also a condition that pars It is also a condition that
the existence of the policy
should never be disclosed should never be disclosed
（otherwise it is void），and that
law enforcement officers must involved．Even so，it is a council of Lloyds should kee
under careful surveillance．

## OSCOPE

 green light for ErichHooeccers loog－planned trip
to West German，postponed 10 under Soviet pryss
summer of 1984 ．
Mr Gorbachov must obvi－
ously be．sensible of the great
economic benefis which economic benefits which flow
10 the Soviet Uoion from that special relationship，and of the added political leveraage which
it gives livm io his sustained it gives him io his sustained ties with Washinigton．How－
ever，ithat leverage．can be
exercised by blowing cold as vercised by blowing cold as weeks Mr Gorbachov has beeo
blowing more cold than hot， particularly following ithe Bonn goverameot＇s agreemeo
winh Washington on participa－ tion in the Strategic Defense Initiative．
Herr Honecker himself re－ cently deciared that this Pentagoo and Bonn＂would complicate relaaions between also cormmented，with what looks almost like humour，that the Frosperts for his visisit to stand somewhat jo the stars．
We shall all be interested to se $\begin{array}{ll}\text { That one exception in this } & \text { how Min Gorbachov reads H } \\ \text { How } \\ \text { catalogue of Communist vir－} & \text { Honecker＇s horoscope．}\end{array}$ ！


## cigarettes

 BBC Then isionSir The Caiman of the Health
Edization Council lA Ariil 14）and
his associales make some telling his ansocianes make some telling
points about the relationship be
iween tobacce sponsorhip
 should be singlep out for for specifice
blame on this issucu whn we have
tried with sood will．to operate liamed with good will．to operate
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Sir Brian Baicys letter gave
clear evidence of the subslanuial scale of the tobaceo indusfro＇s
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He also ackouredges herse are



Shops setback
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$\begin{aligned} & \text { Government sisferat over reform } \\ & \text { of Sunday rading are entited to } \\ & \text { their moment of euphoria．How－}\end{aligned}$
$\begin{aligned} & \text { their moment of ruphoria．How－} \\ & \text { ever．it muss ber remembered hat } \\ & \text { the Government was defeated by }\end{aligned}$
$\begin{aligned} & \text { Shops Act which．by almost } \\ & \text { initessal consint is ocndemned } \\ & \text { as unvorkable and onenforeable．} \\ & \text { and }\end{aligned}$
$\begin{aligned} & \text { as unworkable and unenforceable．} \\ & \text { Furthermore．in the wake of this } \\ & \text { debacle，it is highly wilikely hhat }\end{aligned}$
$\begin{aligned} & \text { the Government will attempt a } \\ & \text { reform of our archaic licensing } \\ & \text { laws．}\end{aligned}$
$\begin{aligned} & \text { Much play has been made in } \\ & \text { recen years of hhe eotential of the } \\ & \text { rexil．} \begin{array}{l}\text { rourism and other kishre }\end{array}\end{aligned}$
$\begin{aligned} & \text { of job and wealh creation．This } \\ & \text { will only be possible if hese } \\ & \text { ndustin }\end{aligned}$
$\begin{aligned} & \text { will command widesperad supp－} \\ & \text { por in and } \\ & \text { rodured inio Parliament．}\end{aligned}$
$\begin{aligned} & \text { Yours faithfully．} \\ & \text { YOM MiNALI．} \\ & \text { Director General．}\end{aligned}$
$\begin{aligned} & \text { Director General．} \\ & \text { The Retail Consonium，} \\ & \text { T－19 New Oxford Streei，wCl．} \\ & \text { Aril }\end{aligned}$


| this would seem to fall wholly within the category of the latter， either way，that prayer remains ours convinced as we are that the people of Nicaragua will have a better chance of rebuilding their lives if right－wing insurgens leave them alone． <br> Yours faithfully， <br> MICHAEL H．TAYLOR， <br> Director， <br> Christian Aid． <br> 340／250 Fermdale Road． <br> Brixton，SW9． <br> Jury service <br> From Mr K．R．Allen <br> Sir． 1 run a small but profitable engineering firm having about 40 employees．This year three of my six key employees have been called for jury service．This has occurs to me that，with three million unemployed and with ihe crime rate rising and probably linked to unemployment it may be advantageous 10 draw juries solely from the ranks of the unemployed．It this way a self－ regulauing system may establish itself <br> Yours faithfully． <br> 147 Markhams Lane， <br> Woodford Green．Essex． |
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## Reluctant refunds <br> Rem Mr Herben S Gruber Sir．I have over he years many days in your lovely city of London eniou  prop spendin shops inceni offer VAT cat B Bon poi call 10c bee let 10 yea ihe sbe she  <br> 

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## Gale warning


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D．C．TRURAN．

## Binches． Vilderness Road． hisleturst

## Oil and air fares

From Lord Beehell
Sir On Aprice of oil fell
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## Dressing up

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often prefer simple nut or pulse recipes．
Yours faithfully．
DILYS V．WOO
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They suffie from children．

## Yours feinfully． NELL POWELL

NEIL POWELL．
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## Forthcoming marriages



Births, Marriages, Deaths and In Memoriam


OBITUARY
VALENTIN KATAYEV
Satirist who survived the Stalin era
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Russia without truversig the distinguishable from hhat of
other authors required to ob







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## MR SECOR BROWNE





## Britain needs

 a bigger break in showbusiness$\qquad$

| It is the work of Dr Fr Lawson of the University |  |
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## A few facts <br> about the UK exhibition market leaders

- Over 90,000 sq- metres of exhibition space in the heart of London.
- Over 70 shows yearly.
- Over 3 million visitors each year.
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## Conferencetime again?



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Every Holiday $\ln n^{\oplus}$ hotel has a conference team. A team of professionals who ensure a smooth, efficiently-run conference. We understand your needs and have all the facilities to make your ideas work.

Book your next conference at a Holiday Inn hotel and be the star.

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Known as G-MEX, the new Manchester cenire is an imagl-
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## How the seaside takes the trade


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## Construction slarts this vear on 2 EIOT million complex. fhe Bimingham lniemational Convention centre. due to <br> $\frac{\text { CEC investment for }}{\text { Convention centre. due to }}$

## The new centre is


 Meanuhile, a very active
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Visior hureau formed in 1922
has becn markecing a a variety
of other venues in a 2000





## Take full advantage of our situation. We did.

## Thefringe benefitsof a

 Jersey conference.Entertaining delegates is usually an expensive necessity.

affordable pleasure.

Low duty and no VAT combine to cut costs all round A 3-night conference in a 3-sun hotel can cost tust $£ 87.25$ per head. Or in a
luxury 4 -sin hotel, up to $£ 111$. Costs which luxury 4 -sin hotel, up to 1111. Costs which are
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Add he atractions
fVAT-free shopping cheap car hire and the many to top-class restaurants many top-class restaurants, $\quad F \quad R$
and youll appreciate how important our fringe benefits can be. Particularly when combined with the expertise of our Conference Bureau,
which will help you make the best use of a wide which will help you make the best use of a wide
range of facilities for meetings of 2000 - or 20 .




[^2]reice

## The masters of time and space $\log$ on

## WHEN YOU LIVENEXT DOOR TO ROYALTY YOUR STANDARDS HIVE COT TOBEIIGH:

 What's more
Anugraha's 109
bedrooms are all individually
designed and offer designed and offer every
modern amenity, while modern amenity, while also guaranteed in the
Forrest Bar the Orchid Restaurant, the Terrace Room and the Indoor Garden.
But you will soon recognise that Anugraha's
crowning glory is its staff crowning glory is its staff,
carefully selected for their quiet, cheerfull efficiency
 nestling in its 22 acre
parkland on the edge of Windsor Great Park, with
an ultra-modern range of conference and communciations facilities is obviously very much to your liking. back-up - which goes hand in hand with dramatic architectural enhancements - includes comprehensive audio-visual, sound, with full staging, lighting and simultaneous translation facilities. people find it impressive, and welcome the opportunity to enjoy upto theminute resources in a peaceful, restorative environment, a mere 20 minute drive from Heathrow Airport. Flexibility, too, was a keynote in
the planning of this, the ultimate


IEVER KNOW HOW TO FMD THE RIGHT COMFEREICE VENUE?






## A lot of hotels boast about their conference facilities, then keep quiet abourt the bill.


Tinflated bille with an over. And seminar roons.
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you get -and what 1 costs. $\frac{\text { hnaty } 1 \text { vout. }}{}$ ur Conference Oimas contac

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Great, without being grand. $\begin{array}{llll}\text { London } & \begin{array}{lll}01-7411555\end{array} & \begin{array}{l}\text { Plymouth }\end{array} & 075221422 \\ \text { Nottingham } & 0602720006\end{array} \begin{aligned} & \text { Bradford } \\ & 0274683683\end{aligned}$



## Free

the planning of this, the ultimate


## ABBEY NATIONAL 1985

Among the points made by the Chairman Sir Campbell Adamson at the Abbey National A. G.M. on April 16th 1986 wére:

## LENDING SIGNIFICANTLY

 ABOVE OUR MARKET SHARE Lending was up, $11 \%$ to $£ 4.4 \mathrm{Bn}$, for a third successive record year. Over 190,000 new mortgages - nearly 100,000 to first time buyers. In addition, we provided over 94,000 further : advances for property improvements. We are competitive on both service 4and price and our flat rate mortgage I structure - no differentials for larger - or endowment mortgages - means that we are continuing to experience considerable demand for our loans.Our aim is to make home buying easier. Since January we have been offering potential home buyers an Abbey National Mortgage Certificate, valid for 3 months, as proof of purchasing power to a vendor or estate agent.


## FIVESTAR OUR MOST SUCCESSFUL NEW PRODUCT EVER

Our Five Star Account was the most succesfil launch of any new product by the Society and brought in over $£ 1.5 \mathrm{Bn}$ in the first 3 months. We have a proven ability to provide people with the products they want - and to do so with high standards of service and efficiency.
During 1985, our 676 branches processed over 66 million transactions. 9 per second for each working day-givingsome idea of the tremendous volume of business dealt with by our branches.

We have improved our customer service still further through our Abbeylink ATM network. We have over 90 live machines, with 120

* installed and ready togooperational, withatarget of 300 available this year. We hold out great hopes for the LINK consortium. This will provide an additional 850 machines for our members.
During 1985 we also obtained a significant amount of our funding in the widening wholesale markets available to us:


## MANAGEMENTEXPENSESDOWN

Our financial results for 1985.
A profit of $£ 140 \mathrm{~m}$, up $63 \%$ on last year's $£ 86 \mathrm{~m}$. The rieed to offer attractive products in a competitive environment demands stronger reserves. Total reserves now stand at $£ 758 \mathrm{~m}$, providing excellent security for our 8 m members. Management expenses ratio down $11 \%$ to £1.06pper $£ 100$ ofassets. Liquidity ratio- $17.5 \%$. Growth of $15 \%$, brings our total assets close to $£ 20 \mathrm{Bn}$.

West Midlands police to get plastic bullets
 inquiry by Yard
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From amid a pall of artificial smoke， From amid a pall of artificial smoke，
intended to look like cloud，and with red
and green laser beams playing on the and green laser beams playing on the
scene，the most advanced fighter air－ scene，heitt in Britain was yesterday
craft huil
nnveiled for the first time（Rodney nnveiled for the first time（Rodney
Cowton writes．
Mr George Younger，Secretary of State for Defence，had gone to the
British Aerospace plant at Warton British Aerospace plan for what should
near Preston，Lancs， near been the first ceremonial rolling
have of the aircraft from its hangar，but it out of the aircraft from its hangar，but
was raining and the ceremonies re－ mained indoors． It will make its maiden flight late
next month．It is expected that in flight next month．It is expected that in figith
the aircraft will have more acceleration the aircrahif wir bete more accely carrent combat aircraft．But however well it
performs，and despite the the $£ 180$ mit performs，and despite the the 5180 mir of its type that will be huilt． It is a parely experimental aircrats
designed to try out new technologies designed
which conld be incorperated in future
n fighters，in particolar the $£ 20$ billion
programme to build a new European programme to build a new European
Fighter Aircraft，in which Britain，West
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New exhibitions








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| growth record, the not look expensive. |  |  |



Preliminary Announcement

Year ended 31st December 1985
Financial Highlights

| Turnover |  | $\begin{array}{r} 1984 \\ \mathrm{fm} \\ 1174.9 \end{array}$ |
| :---: | :---: | :---: |
| Operating Profit |  |  |
| United Kingdom: | 56.0 | 54.7 |
| West Germany | 12.1 | 15.5 |
| Other countries | 22.6 | 15.2 |
|  | 90.7 | 85.4 |
| Profit before taxation | 79.7 | 81.3 |
| Earnings per şare . . 45.3p 45.1p |  |  |

- 1 pirectors are to recommend a fnal dividend of 9.4 p per share winich, together with the interim of 4.6 p , makes a total of 14.0p per share for the year (1984 13.0p).

RMC Group p.l.c.
RMC House, High-Street, Feltham;Middlesex TW13 4 HA

## Gilts shine as indexes recover



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money markel rues cased and he pound rise to over 1.50
Eny iny ihe dolar. most traic as dealers followed rumour sio rall Amch and pioces sumsequenty
 A mucht beter than expert-


## Read how

 GKNbecame a successful international automotive and industrial group.
## (The latest chapter is out now.)



## British Telecom to relax grip on PABX market



HAWKER 1985 A YEAR OF PROGRESS


Haẅker Siddeley Group PLC
18 St James＇s Square，London SW1Y 4L Telephone 01－930 6177


## New－look figures tell old story for jobless



## APV HOLDINGS

|  | 1985 | $1984$ |
| :---: | :---: | :---: |
|  | ¢m | fm |
| Turnover | 409 | 412 |
| Profit before tax | 15.0 | 7.5 |
| Profit after tax | 7.7 | 2.5 |
| Earnings per share | 23．8p | 7．7p |
| Ordinary dividends | 11．75p | 11．25p |
| Debtrequity | 8\％ | 22\％ |

Extracts from the statement by the Chairman，Sir Ronald McIntosh KCB
Turnover in 1985 was approximately the achieve continuous improvement in our same as in 1984 but profit before tax dou－technology，through increased involvemert
bled from $£ 7.5$ million to $£ 15.0$ million．This in research and development．Organic $\begin{array}{ll}\text { bled from £7．5 million to } £ 15.0 \text { million．This } & \text { in research and development．Organic } \\ \text { reflects the success of the action taken since }\end{array} \begin{aligned} & \text { growth based on improved products，proces－} \\ & \text { July } 1984 \text { to reduce costs and improve mar－} \\ & \text { ses and marketing will be supplemented，}\end{aligned}$ July 1984 to reduce costs and improve mar－
gins．

Trading Results
Overseas subsidiaries contributed ove
70 per cent of our trading profit，due mainly to greatly improved results in Noinly America and the Asia Pacific region．The restructured business in North America is now better equipped to meet market
requirements and another satisfactory year is expected in 1986．Continued growth can again be expected from the Pacific region． In Europe proifits also improved in 1985 and recent orders will help to ensure another good year．In the United Kingdom．
with the exception of APV International， most subsidiaries had a satisfactory year．

Rationalisation
We made good progress in 1985 on our racionalisation programme．It is，however，a
continuing one and the full benefit will not be achieved until 1987.
Financial disciplines within the group have been strengthened．This has resulted tion in working capital．
The accounting policy for the valuation of certain stock and work in progress has been revised：the reduction arising from this revi－ sion has been charged as a prior year adjust－
ment，with a consequential restatement of opening reserves and of the comparative opening rorserves 1984. where appropriate and practicable，by
acquisition．Our strong balance sheet will acquisition．
help in this．
In March 1986 we agreed to form a joint sion of Holstein \＆Kappert GmbH，which is a world leader ir the design and manufac－ age industries and a specialist supplier of age industries and a specialist supplier of
filtration and carbonation plant for the dairy，brewing and soft drink industries．
Capital expenditure
The capital budget for machine tools in
1986 is twice as high as in ary of the past three years．The first phase of a planned re－ equipment programme to update APV International＇s factory at Crawley will be
undertaken this year．This reflects our undertaken this year．This reflects our most group products in two advanced facilities－one at Lake Mills，Wisconsin and the other at Crawley－ard so to increase our
ability to meet international competition， from whatever source．
Prospects
Orders in hand were about 8 per cent
higher at the end of 1985 thar at the begin－ ning．The trend of order intake in the last quarter of 1985 and the first quarter of 1986 has been rather llat，but there are indica－
tiors of improving opportunities in several areas．There is also scope for further improvement in profitability as a result of the management action referred to earlier． $\begin{array}{ll}\text { Business development } \\ \text { We shall continue to give the highest } & \text { Dividend } \\ \text { priority to the growth of our mainstream } & \text { With the increase in profits in } 1985 \text { and } \\ \text { business as designers and manufacturers of } & \text { the improvement in their quality，your } \\ \text { process plant for the food and beverage } \\ \text { board are recommending an increase in the } \\ \text { industries of the world．Our objective is to to final dividend from 6．75p to 7．25p per share．}\end{array}$ $\begin{array}{ll}\text { Business development } \\ \text { We shall continue to give the highest } & \text { Dividend } \\ \text { priority to the growth of our mainstream } & \text { With the increase in profits in } 1985 \text { and } \\ \text { business as designers and manufacturers of } & \text { the improvement in their quality，your } \\ \text { process plant for the food and beverage } \\ \text { board are recommending an increase in the } \\ \text { industries of the world．Our objective is to to final dividend from 6．75p to 7．25p per share．}\end{array}$ $\begin{array}{ll}\text { Business development } \\ \text { We shall continue to give the highest } & \text { Dividend } \\ \text { priority to the growth of our mainstream } & \text { With the increase in profits in } 1985 \text { and } \\ \text { business as designers and manufacturers of } & \text { the improvement in their quality，your } \\ \text { process plant for the food and beverage } \\ \text { board are recommending an increase in the } \\ \text { industries of the world．Our objective is to to final dividend from 6．75p to 7．25p per share．}\end{array}$ $\begin{array}{ll}\text { Business development } \\ \text { We shall continue to give the highest } & \text { Dividend } \\ \text { priority to the growth of our mainstream } & \text { With the increase in profits in } 1985 \text { and } \\ \text { business as designers and manufacturers of } & \text { the improvement in their quality，your } \\ \text { process plant for the food and beverage } \\ \text { board are recommending an increase in the } \\ \text { industries of the world．Our objective is to to final dividend from 6．75p to 7．25p per share．}\end{array}$

APV－market leaders in advanced process plant for the food and beverage industries．

APV HOLDINGS PLC APV House，Manor Royal，C＇rawley，West Sussex RH10 2GZ．

## COMMERCIAL PROPERTY

## Firms get set to repel big bang boarders

By Judith Huntley

| Edward Erdiman, a leading firm of commercial agents. may be poised to let | Second World War. It is an arrangement which is not allowed nowadays but the |
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## UKPI portfolio 'one of best'





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for shettered housing or nursing


## THE GUINNESS

 BID FOR DISTILLERS. LATEST PRICES.Distillers


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The Guinness offer is unanimously recommended by the Board of Distillers. The closing date is April 18 th at 3 pm .
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## Joint developer

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##  <br> LEADE RATES



## UFE

THE LONDON INTERNATIONAL FINANCIAL FUTURES EXCHANGE
an extension in trading hours for the following four contracts
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THESE CHANGES TAKE EFFECT FROM
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## A SMALL POINTER TO HOW MUCH OUR OFFER EXCEEDS THE DISTLLLERS SHARE PRICE.

The Guinness offer is unanimously recommended by the Board of Distillers. The closing date is tomorrow Friday April 18th at 3 p.m.

## GUINNESSPLC

[^3]



## Technical Support Manager

City
c. $£ 25 \mathrm{k}$ Package

Toplay a leading role in the City Revolution, skill. dedication and professionalism are fundamental qualities

However, to be instrumental in bringing abour this change you need to be able to fine-tune the latest rechnologies.

You will join an existing tearn of highest calibre protessionals dedicated to the global implementation of real-time and distributed database, OA and relecom-
munications systems, for a leading City munication
insriturion.

Yours will be a role of key strategic importance to the planning, running and implementation
installation.

If you have over four years experience within a VAX systems environment, this is an opportunity for you to become invo
at the leading edge of the technical ar tholution within the City.

Toapply, please telephone or write in the strictest confidence to Brian Burgess o

International
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160 New 8ond Strees London WIY OHR
felephone:00-408 1670 .

## MRP, JIT, CIM. Can youturn concepts into reality?

If the answer is yes, we would like to meet you.
AtCoopers \& Lybrand Associates, already the largest firm of financial and management consultants in the UK, the rapidly growing demand for our services means that we need more top calibre, experienced manufacturing professionals to join our manufacturing industry group.

Our need is for consultants who bave had practical experience in implementing MRPII, CAD/CAM or factory automation and in applying modern manufacturing philosophies sachias Just Tin Time. You will bè an individual who shares our recognition of such systems and concepts as vital tools in the increasingly competitive manufacturing world and who has the foresight to understand the importance of developing towards CIM. The ability and determination to progress our already outstanding track record of managing rapid and successful change in the manufacturing environment is essential

Your background may be as a materials manager, a production managet, engineer or controller, a factory manager, or in systems. Our key requirement is practical experience in managing the introduction of change. Our clients expect results in terms of reduced inventory, improved manufacturing efficiency, reduced lead times, better customer service and reduced costs. Our work is difficult. Challenging. And definitely not routine.

We offer rapid career development, exposure to a wide range of companies and a key role in one of the country's most successful consultancies.

A generous remuneration package will be offered to candidates with the right experience. Relocation should not usually be necessary as we have vacancies in London and most of our regional offices.

If you feel ready to meet the challenge, are aged between 25 and 35 and bave an impressive academic and professional track record, send a full career résumé, together with daytime telephone number to RefT03/7,John Yeomans, Coopers \&Lybrand Associates, Harman House, 1 George Street, Uxbridge UB8 1QR.

## Coopers \&Lybrand

For business committed to growth.

## FINANCIAL CONSULTANCY <br> A GROWTH AREA OF THE MOMENT AND OF THE FUTURE - DON'T MISS OUT! <br>    <br>  <br> ecmuneration expected to be in excess of $£ 15.000$, and lead to managemeot in the first year: This is a superb opportunity to develop your own business and career path in a growing company and in an ex- citing industry. For further details phone the Recruitment Manager on 01-240 9058



## GENERAL APPOINTMENTS



## Managing Director <br> ANGLLAN WATER AUTHOORTY

Anglian Warer' is a bosiness providimg! watcr supply, sewage treament, kand dramage, sea deftences, and water the Thames. More chan 5,000 people are cmployed and marrover is around $\notin 300$ million $\cdots$ HQ is in Hunting ${ }^{2}$.
besponsiburty will be for ensuring the dalivery of an acceptable service in a coss effective way, and for sation trough Privatisation.

TEE REBQuTBembent is for a record of successfal large-scale genecal management: There is a preference for experience of profit responsib.
age. 40 - early 50 s. Salary negotiable but unlikely be less than $£ 40,000$.

Wrixe in complete confidence .
to A. Longland as adviser to the Author

## SENIOR RESEARCHER

## Spencer Stuart, ons of the leading executve search

 to 0 oin its teamThe Researcher need not necessarily come from a similar environment. People with \& research background and who are familiar with the financiel services sector wood. understanding of comprany organisations and manage a neant structures and shonld also have experience of working with computerised hies snd retrieval systemb. work alone - often umder pressure. Spencer Stuart London is pert of an international network The environment is professional, stimulating. and congenial if you have ina experience olumed.and enclosing a curriculeciver, Compeny Secretary,
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cf12,500
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Product Trainer
Distributed ControlSystems C 12,500






ProjectSales Manager Excellent sslary Midands/HomeCombies







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Rangers' revival

TUESDAY'S RESULTS

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## Blazey holds his fire on 'rebel' tour



Crusader passes the early tests


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